**PAM ARMSTRONG - Curriculum Vitae (June 2024)**

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EDUCATION

BA - Tufts University, *cum laude*
MA – University at Albany
JD – Albany Law School, *cum laude*; Law Review

ACADEMIC EXPERIENCE

Albany Law School

Appointments:

*Distinguished Professor of Law (2022)*
*Professor of Law* (*Lawyering)* (2012)
*Lawyering Professor* (1993)
*Legal Research and Writing Instructor* (1989)

*Director of Academic Support (2019-present)*
*Writing Specialist (2019-2023)*

*Director – Lawyering Program* (1993 – 2005)
*Director – Swyer Academic Success Program* (2000 – 2003)
*Executive Director, American Inns of Court, Albany Law School Chapter No. 31* (2001 – 2008)

As an Educator:

*JD* - Civil Procedure, Client Interviewing and Counseling, Employment Law, International Labor Law, Introduction to Chinese Law, Introduction to Lawyering, Labor Law, PreTrial-Trial Practice (co-taught), Torts (residential and synchronous online).

*Academic Support* – Lewis A. Swyer Lectures and Workshops, Professional Skills Seminar, Law School Success II, Legal Methods (residential and synchronous online).

*MSLS* – online: Introduction to Law and Legal Methods (asynchronous online).

Awards of note:

Distinguished Educator for Excellence in Teaching (2012)
Miscellaneous but meaningful "thank-you's" for doing my share for CELT over years
Pro Bono Service Award (2015)

Traditional Service in the School:

Present Elected Member - Long Range Planning Committee (term ends 2024)
Past chair - Academic Affairs Committee, Academic Standards, Faculty Affairs Committee, Long Range Planning Committee.
Past member - Ad Hoc Bar Passage Committee, Faculty-Trustee Communication Committee, Ad Hoc Master of Law Committee; Ad hoc flex JD Committee (prior to launch), Academic Affairs, Academic Accommodations, Faculty Affairs, Stoneman, and Faculty Recruitment.

PUBLICATIONS

Recent Blog Posts of Interest:

*Developing Skepticism as a Skill - Some quick thoughts on why academic support should be thought of as separate from bar preparation/bar support.* Best Practices for Legal Education (June 25, 2020). https://bestpracticeslegaled.com/2020/06/25/developing-skepticism-as-a-skill-some-quick-thoughts-on-why-academic-support-should-be-thought-of-as-separate-from-bar-preparation-bar-support/

*Shifting the Focus of Legal Education Back to Just That: Education* Best Practices For Legal Education (May 16, 2019). https://bestpracticeslegaled.com/2019/05/16/shifting-the-focus-of-legal-education-back-to-just-that-education/

*Getting Students Out of Their Own Heads – Moving More Toward Justice Oriented Learning* Best Practices for Legal Education (January 2019). https://bestpracticeslegaled.com/2019/01/07/getting-students-out-of-their-own-heads-moving-more-toward-justice-oriented-learning/

*Reassessing the Drive to Measure Learning Outcomes* Best Practices in Legal Education (March 9, 2018) https://bestpracticeslegaled.albanylawblogs.org/2018/03/09/re-assessing-the-drive-to-measure-learning-outcomes/

*Law Student Wellness Awareness* Best Practices in Legal Education (July 26, 2017) https://bestpracticeslegaled.albanylawblogs.org/2017/07/26/law-student-wellness-awareness/

*Looking Beyond Trends: Who's Our Curriculum Really Meant For?* (September 16, 2016) https://bestpracticeslegaled.albanylawblogs.org/2016/09/16/looking-beyond-the-trends-whose-our-curriculum-really-for/

Other:

Chapter update: "Ethics in Government Act", in PUBLIC SECTOR LABOR AND EMPLOYMENT LAW, SUPPLEMENT (New York State Bar Association, 1993).

*Overview and Update on the Rights of Probationary Employees,* (no.4) Labor and Employment Law Newsletter (NYSBA) 14 (December 1989) with Marilyn S. Dymond.

Chapter: "Ethics in Government Act", in PUBLIC SECTOR LABOR AND EMPLOYMENT LAW, SUPPLEMENT (New York State Bar Association, 1988).

Chapter revision: "Fair Labor Standards Act", in PUBLIC SECTOR LABOR AND EMPLOYMENT LAW, SUPPLEMENT (New York State Bar Association, 1988).

PRESENTATIONS

*Using AI in Legal Education* (Albany Law School faculty luncheon series) (September 2023)

*Developing Exercises to Serve Dual Functions – Doctrinal and Practice Focused.* (Southeastern Association of Law Schools Conference) (August 2020) (virtual).

*"Finding Status in the Legal Academy for Academic Support and Bar Prep Professionals,"* Panel moderator (Southeastern Association of Law Schools Conference) (August 2019).

*"Rekindling Common Sense" helping students improve problem solving and wellness.* (Southeastern Association of Law Schools Conference) (August 2019).

*Professionalism, Pain, and Personal Growth – Building a Professional Identity* (Southeastern Association of Law Schools Conference) (August 2018).

*Some Thoughts on Why Today's Students Learn Differently from Yesterday's* (Southeastern Association of Law Schools Conference) (August 2015).

*Writing Judicial Opinions* (CLE Presentation for New York State Hearing Officers, Summer 2005).

*Applying Teaching and Learning Theory* (Conference of Effective Teaching, Gonzaga Law School) (Summer 2004).

*Leadership in Times of Change: How to Plan, Set, and Stay the Course* (The Director as Leader: Exercising Power Within and Beyond a Legal Writing Program – Association of Legal Writing Directors) (Summer 2003).

*Legal and Fact Research on the Internet* (Albany Law School Continuing Legal Education Program) (Spring 2000).

*Law and Fact Research on the Internet* (Albany Law School Science and Technology Program) (March and April 1999).

*Legal Research on the Internet* (Albany Law School Law and Technology Program) (March and April 1999).

*The Art of Administrative Decision Writing* (Albany Law School Government Law Center Public Service Workshop Presentation) (December 1998).

*Research on the Internet* (Albany Law School Government Law Center Public Service Workshop) (October 1997).

*Administrative Decision Writing* (Albany Law School Government Law Center Public Service Workshop) (October 1997).

*Integrating Elements of Practice Into Traditional Legal Research and Writing Courses* (Legal Writing Institute Presentation) (July 1996).

*Investigative Interviewing* (Albany Law School Government Law Center Public Service Workshop Presentation) (April 1996).

*Preparing and Submitting Legal Documents* (Albany Law School Government Law Center 2-Day Public Service Workshop Presentation) (April 1996).

*Legal Writing Refresher* (Albany Law School Government Law Center Presentation 2-Day Public Service Workshop Presentation) (October 1994).

OTHER PROFESSIONAL ACTIVITIES

Program Committee Member for Northeastern Association of Legal Writing Professionals, Conference May 2024.

Program and Planning Committee Member for Southeastern Association of Law Schools Program 2019-present)

Editor - Bryan Garner, THE RED BOOK: A MANUAL ON LEGAL STYLE (Second Edition 2002) (one of several editors)

Editor for ABA Section of International Law - 2018 Year in Review, reviewed submitted articles.

Peer Reviewer for Academic Case Books**:** Wolters Kluwer, Stephen Yeazell, Civil Procedure: Cases and Materials; Richard Neumann, Legal Research, Reasoning, and Writing; Aspen Publishing, Richard Neumann, Client, Counseling, and Negotiating.

Memberships: Association of Legal Writing Directors (founding member); American Bar Association, Legal Education Section, Committee on Communication Skills (past member); American Association of Law Schools Academic Support Committee (past program planning committee member).

OTHER SERVICE IN THE SCHOOL

2023-24 As chair of LRP, shared responsibility for putting together material for Middle States Report, coordinating sub-committees, and editing, but not drafting, the report.

Participated on Leadership Committee and worked as part of a sub-committee on strategic planning goal 1 (strengthening the JD program.

Participated also on the sub-committee assessing the graduate and professional programs.

Also participated periodically with the sub-committee on advanced institutional resiliency and the subcommittee on bar success and career services.

Created Canvas Page to curate materials on using AI in legal education Fall 2023 as AI burst into law schools – something that is probably no longer needed and is being taken down.

Created Canvas Page on using AI for adjunct faculty (January 2024) that focused on resources for faculty to learn how to use AI, criteria for assisting students in assessing AI sources and results, resources for policy decisions on AI use, examples of institution-wide and course-based

use policies, sources of detecting AI use in papers.  This page will also be taken down as the school develops policies.

On-going Bar Coach for students preparing for the winter and summer bar exams.

On-going Advisor to students needing accommodation for the bar exam, assisting those students with making requests for accommodations and in appealing if denied.

2023 Created Academic Support Handbook for 1L academic assistance.

2023 Drafted Handbook for Requesting and Reviewing Academic Accommodations adopted by Student Affairs office.

2021 - Faculty advisor for the LGBT student organization that organized and executed the nation's first LGBT Law Day.  The students, however, deserve all of the credit; my function was just advisory.

OTHER EXPERIENCE

New York State Freshwater Wetlands Appeals Board – Counsel and Associate Counsel (1990-2005)

Civil Service Employees Association, Inc. – Associate Counsel (1987-1989)

Berne-Knox-Westerlo Central School – English Teacher (1981-1983)